

The NATO Codification System (NCS): Implementing the Standard and Continuous Improvement of Cost-effectiveness and Data Quality

ABSTRACT

The NCS is a procedure for classifying items of supply that ensures not just a consistently high data quality but also the international exchange of those data. Just as the national situation, scope and quality of the available data are different, the tasks when introducing the NCS or setting up a National Codification Bureau (NCB) are multifaceted. All have the same aim: To achieve the NCS data standard for national and international purposes. First successes are soon followed by the wish to organise the work in the NCB's more efficiently and at the same time to further improve the quality of the descriptions by using data available at manufacturers and also from other classification systems. This presentation shows a few such scenarios and strategies from ESG's many years of experience in the development, implementation and support of the NCS system N-CORE.

BIOGRAPHY

Henriette Schromm

Senior Project Manager, Software Engineer
ESG



Henriette Schromm is Senior Project Manager and Software Engineer at ESG. She started at ESG in 1986, working in the field and as Head of the Department "Knowledge-Based Systems", where she twice won the ESG innovation award. In 1996 Mrs. Schromm started work on the newly founded ESG Business Area NCS and worked on various tasks for different customers up until today: Analysis of national requirements, data cleansing, data migration, ERP interfaces and system rollout. Her main focus is on classification and material characteristic data according to NCS rules. Mrs. Schromm has been invited to the NATO Allied Committee 135 NCS Modernization working group to share her experiences, for example in involving ISO standards 22745 and 8000 in codification process. Mrs. Schromm studied Mathematics, Statistics and Physics at the Ludwig-Maximilian University of Munich, where she received the title Diplom-Mathematiker (advanced degree in mathematics) in 1984.

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TURNING SYSTEM EXPERTISE INTO VALUE


NCS - The NATO Codification System
Implementing the standard and
continuous improvement of cost-effectiveness and data quality



MIT Information Quality Industry Symposium
Cambridge, Massachusetts, USA July 13-15, 2011

Henriette Schromm

Agenda


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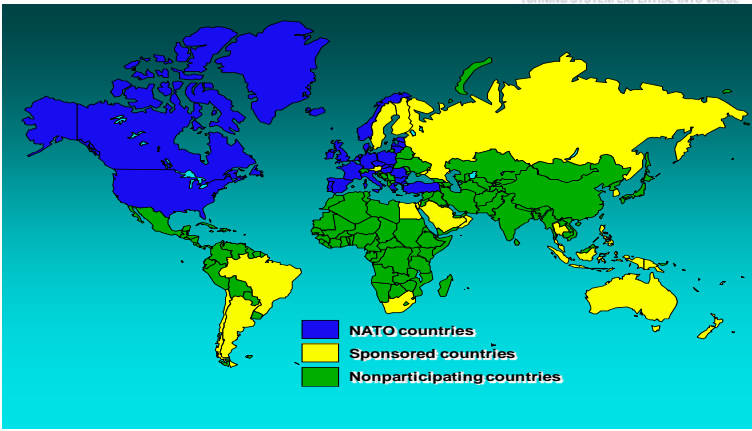
1. NATO Codification System NCS at a glance
2. Talking about Data Quality
3. Nations introducing NCS Codification System
4. Integration of independent links in logistic chain
5. Questions

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NCS supporting Logistics Worldwide




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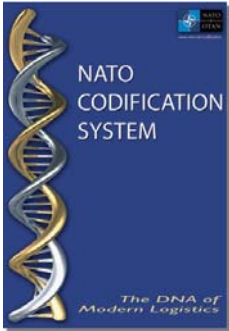
28 NATO Countries
35 Sponsored non-NATO Countries
8 Nations fully compliant with the NCS procedures
27 Nations one-way data exchange with restrictions

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NATO Manual on Codification



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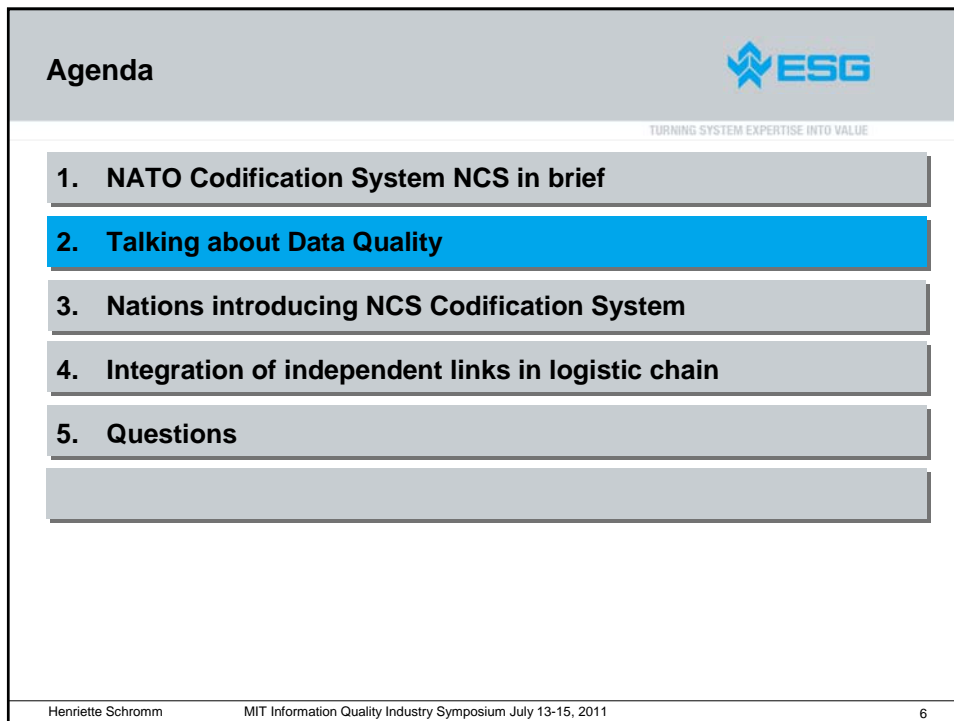
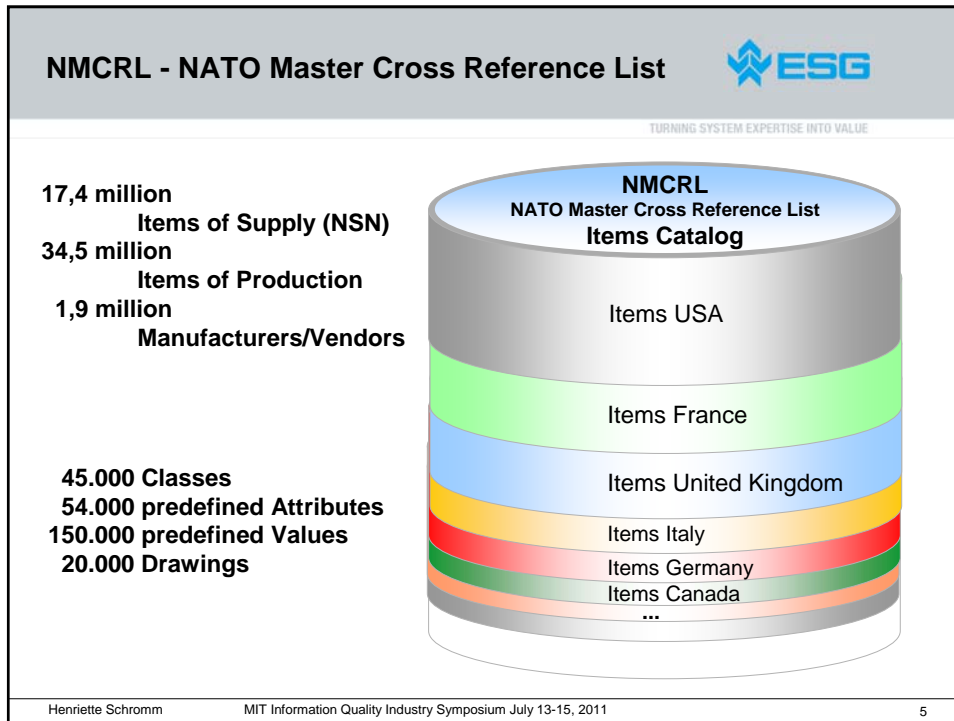


ACodP-1 NATO Manual on Codification

- Chapter 1** Policy and Principles
- Chapter 2** Item Identification
- Chapter 3** Item Classification
- Chapter 4** International Operations
- Chapter 5** ADP for NATO Data Exchange
- Chapter 6** Publications, Forms and Periodical Reports
- Chapter 7** Glossary of Codification Terms

<http://www.nato.int/structur/AC/135/redirect/1280-e.htm>

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Data are of high quality if ...

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... they are fit for their intended uses in

- ▶ Operations
- ▶ Decision making and
- ▶ Planning

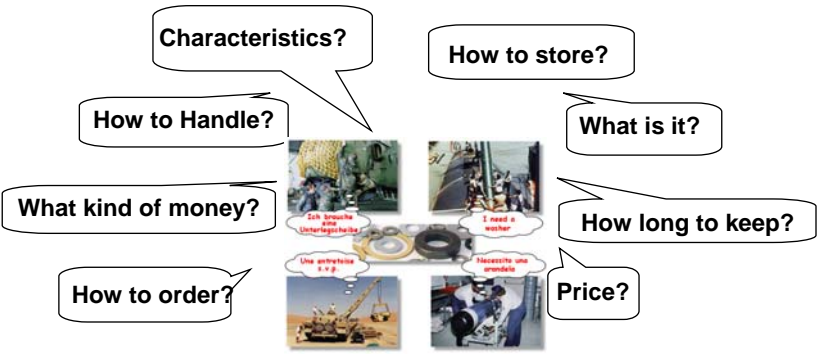
(Joseph M. Juran)



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Codification answers Logistic Questions and raises the quality of data and services


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5310-17-1032154

One answer: The NSN plus data

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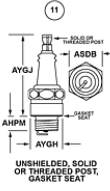
NATO Stock Number NSN data

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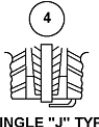
Identified

NSN 2920002388383	Date NIIN 1969-04-09	Changed SC Versionized	Repl NSN 1	Cancelled 0	Type 1	RPDMRC Users YA, ZC, ZE, ZG, ZP, ZR, ZZ
Item Name SPARK PLUG	Classified	FMSN 017	FMSN NAT 017	INC 00294	FIIG A10400	National users Shared Internationally
Demilitarization Code A	SAP Action ZE	ISC ERP integrated	NIIN-Type 0			

Reference Number	NCAGEF C V D AA S J	Manufacturer	Documentation
1 A3X	23040 3 5 9 6 AX B	FORD MOTOR CO FORD PARTS AND SERVICE DIV GOVERNMENT PART SALES	
2 J6J	0AFL4 4 5 9 6 AX B	FEDERAL-MOGUL AVIATION INC DIV CHAMPION AEROSPACE INC	
3 593871	80256 3 5 9 6 AX B	OUTBOARD MARINE CORP	Manufacturer Independent
4 593871	32195 4 5 9 E AX B	OUTBOARD MARINE CORP JOHNSON MOTORS DIV	
5 M44C	70040 3 3 2 6 AX D	GENERAL MOTORS CORP AC ROCHESTER DIV	
6 M44C	9S842 4 3 2 6 Z2 D	MOTOR PARTS AND EQUIPMENT WAREHOUSE	
7 WS506	81348 3 4 1 E AX D	FEDERAL SPECIFICATIONS PROMULGATED BY GENERAL SERVICES ADMINISTRATION WASHINGTON DC	
8 593871	21119 4 5 9 E AX B	EVINRUDE MOTORS PRODUCT GROUP OF OUTBOARD MARINE CORP	




11
UNSHIELDED, SOLID OR THREADED POST, GASKET SEAT



4
SINGLE "J" TYPE GROUND ELECTRODE (SEE ALSO STYLE 1 & 17)

MRC	Requirement	Master Data	Cleartext Reply
AAQL	BODY STYLE	A11	UNSHIELDED, SOLID OR THREADED POST, GASKET SEAT
AHPM	REACH LENGTH	0.375	INCHES NOMINAL
ALBY	USAGE DESIGN	B4	SINGLE J TYPE GROUND ELECTRODE
ASDB	WIDTH ACROSS FLATS	14-1.25	MM BASE
AYGA	ELECTRODE STYLE	250.0	POUNDS PER SQUARE INCH MINIMUM AND 255.0 POUNDS PER SQUARE INCH MAXIMUM
AYGB	THREAD SIZE AND SERIES/TYPE DESIGNATOR AND LOCATION	0.812	INCHES MAXIMUM
AYGF	MEAN EFFECTIVE PRESSURE RATING	ANY	ACCEPTABLE
AYGH	SEAT MAJOR DIAMETER		
AYGJ	HEIGHT ABOVE MOUNTING SURFACE		

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Agenda

TURNING SYSTEM EXPERTISE INTO VALUE

1. NATO Codification System NCS in brief
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Non-NATO Country starting NCS Codification 

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The existing data often is not current

- contains errors & mistakes
- has a lack of information and is
- not compatible between the national users



not according NCS ACodP-1

To do:
Find

- ▶ **Manufacturers**
- ▶ **Manufacturers Part Number for Material**

find Screen against NMCRL

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Non-NATO Country starting NCS Codification 

TURNING SYSTEM EXPERTISE INTO VALUE

Data are of high quality if they are

- ▶ Identified within NATO Master Cross Reference List NMCRL
- ▶ **Maintained by responsible foreign countries**
- ▶ Codified according NCS classification for data to be shared international
- ▶ Described according any well defined classification schema for national use
- ▶ shown as historical data if not needed for actual work



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Real Project 2009 - Data Status after NMCRL screening

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NSN Data Status

Data Groupings	Complete	Rejected	Waiting	New	Totals
NSN - Batch	41 241	248	16 193	15 497	73 179
Part - Batch 1	84 836	24	38 355	2 990	126 205
Part - Batch 2	126		74	26 803	27 003
Add - NSN				4 144	4 144
Add - Part				4 885	4 885
Totals	126 203	272	54 622	54 319	235 416

} 84% from foreign nations
} 16% manually work required

Complete – Data Response from Foreign NCB
Rejected – NSN's rejected by Foreign NCB
Waiting – NSN's Submitted waiting for Foreign NCB Response
NEW – Items Still to be Submitted

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Non-NATO Country starting NCS Codification

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Data Cleansing effort Is reduced dramatically by usage of NMCRL Items Catalog for screening out Items maintained by foreign countries.

The result is not only clean, but also according NCS standard.

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NATO Country introducing new NCS System




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Data are of high quality if they are

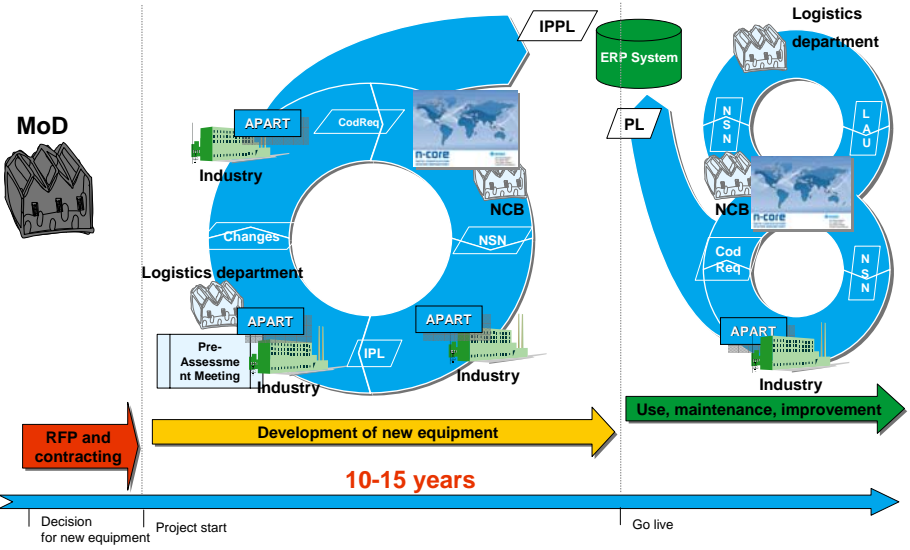
- ▶ Identified within NMCRL ✓
- ▶ Maintained by responsible foreign countries ✓
- ▶ Codified according NCS classification ✓
- ▶ **Integrated in logistic processes**
- ▶ **Available low-cost and quickly**
- ▶ **Verified with supplier information**
- ▶ **Up to date**



Processes, actors and systems on the time line



TURNING SYSTEM EXPERTISE INTO VALUE



The diagram illustrates the lifecycle of equipment procurement and use. It is divided into three main phases: **RFP and contracting** (red arrow), **Development of new equipment** (yellow arrow), and **Use, maintenance, improvement** (green arrow). The total duration is marked as **10-15 years**. Key actors involved are **MoD** (Ministry of Defense), **Industry**, and the **Logistics department**. Systems and processes shown include **IPPL** (Inventory Positioning and Planning), **ERP System**, **PL** (Procurement Logistics), **APART** (Automated Procurement and Reporting Tool), **CodReq** (Coding Requirements), **NSN** (National Stock Number), **NCB** (National Competitive Bidding), **LAU** (Logistics Activity Update), **NSN** (National Stock Number), **CodReq** (Coding Requirements), **APART** (Automated Procurement and Reporting Tool), and **IPL** (Inventory Positioning and Planning). The timeline starts with a **Decision for new equipment** and **Project start**, leading to **Go live**.

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Required Data Interchange

TURNING SYSTEM EXPERTISE INTO VALUE

All parties need to understand
format and content of data

- ▶ **Some data are easy to understand:**
Manufacturer Name, Part Number, Price
- ▶ **Some depend on used Ontology :**
Description of material

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Required Data Interchange

TURNING SYSTEM EXPERTISE INTO VALUE

All parties need to understand
format and content of data

There is more than one way to achieve this...


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There is more than one way to achieve this... 

TURNING SYSTEM EXPERTISE INTO VALUE

- I All parties should use NCS for Material classification and description! **???**
Did not happen last 50 Years.
Manufacturer also have other customer than NCB
- II Provide Mapping between ONE Classification Schema and NCS and All Parties should use this! **??**
Will most probably not happen next 50 Years.
- III Define all required Classification Schemas according ISO 22745 (including NSC) and provide them in the eOTD Dictionary.
The mapping problems to overcome different Ontologies here.
All parties should use this!

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Integration of eOTD in the codification process

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N-CORE NG eOTD module

Requestor of Characteristic data

- Identification (add INC to the identification request)
- Create q-XML (actual first creates IG/ i-XML online as base for the q-XML)
- Finish codification request (create NS)
- Quality check of characteristics (check received an)
- Import r-XML (add answers to codification request)

Send q-XML to manufacturer

Send r-XML to NCB

Provider of Characteristic Data

- Receive q-XML
- Interface to ERP System to gather characteristic data (SAP, ORACLE, Other ERP)
- Create r-XML

Functionality

- ▶ create eOTD queries (q-XML) and eOTD response (r-XML)
- ▶ export and import of eOTD XML files and IGs (i-XML) online

Approved by

- ▶ Supplier Sourced Codification Project SSC Phase III and IV
- ▶ New Zealand and Argentina are going to introduce integrated eOTD

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All parties should use eOTD! An European Point of View

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Why do SME need support?


- Transactions
- Catalogues
- Classification
- Dictionaries
- Product Descriptions
- Marketplaces
- CEN activities
- Catalogue portals


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An European Point of View 

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"eCl@ss for small and medium-sized enterprises" 

 **eCl@ss**[®]
FÜR DEN MITTELSTAND


Supported by  Federal Ministry of Economics and Technology

Acceleration of the introduction of eCl@ss in small and medium-sized enterprises by establishment of the continuous eCl@ss - extension with requirements of the medium-sized companies.

Target group > 90 % of all companies in Germany / Europe

More than 100 small and medium sized and 10 large member companies like Deutsch Bahn AG, BASF EG, AUDI AG, TOTAL S.A., e-On AG and Siemens AG

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There is more than one way to achieve this... 

TURNING SYSTEM EXPERTISE INTO VALUE

- I All parties should use NCS for Material classification and description! **???**
Did not happen last 50 Years.
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All Parties should use this!
Will most probably not happen next 50 Years.
- III Define all required Classification Schemas according ISO22745 **?**
(including NSC) and provide them in eOTD Dictionary.
Solve the mapping problem there.
All parties should use this!
Hard to believe, that this will happen:
Classification Schemas being involved will feel becoming dependent from eOTD.
Some countries or Manufacturer prefer some national or domain-specific classification schemas.


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Product Classification Standards




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- UNSPSC
- eCI@ss
- ETIM
- ProfiCI@ass
- Standardwarenklassifikation
- GPC
- eOTD
- CPV
- NCS
- EDIBATEC
- CECEC PI
- RosettaNet Technical Dictionary
- Bau:Class
- PROLIST



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Entwicklungsbedarf zur Integration in N-Core 25

There is more than one way to achieve this...



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IV The ESG Approach: Solution by Software

Provide one SW System dealing with multiple Classification Schemas. !!!

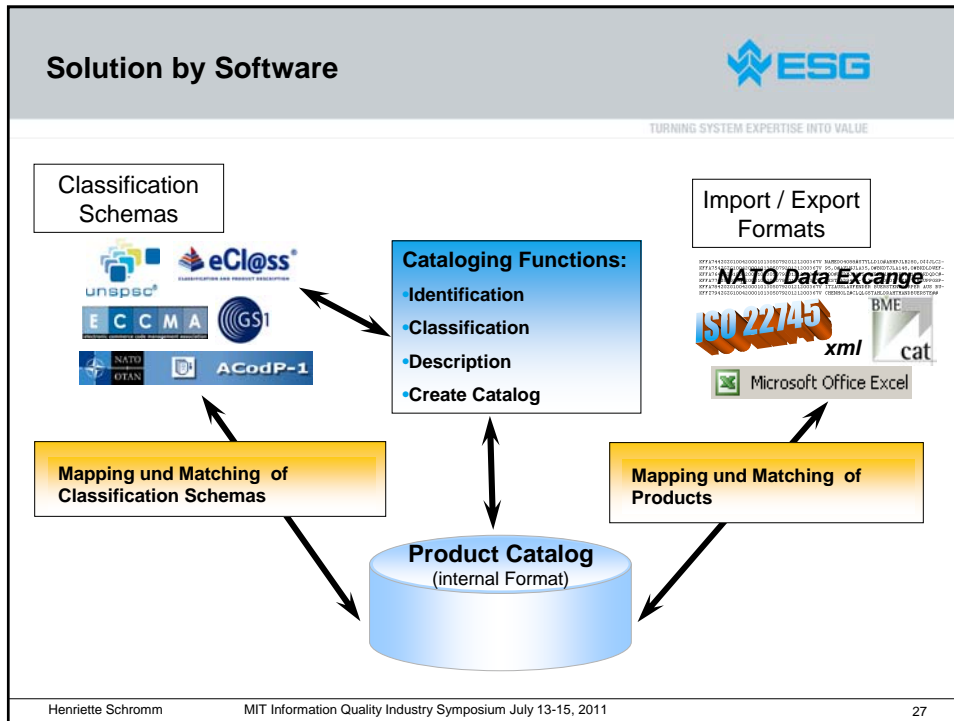
Solve the mapping problem between different Ontologies here.

Only parties requesting others schema information need to use this!

The non technical aspect:

- ▶ Classification Schemas being involved keep their independency.
- ▶ National and domain specific preferences are respected.

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N-CORE NG is an intelligent, powerful solution for codification across different standards ...

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... based on the experience with the NATO Codification System (NCS).

- ▶ Standardized, best practice, "end-to-end" processes
- ▶ Centralized database
- ▶ Powerful search functionality for fast and user-oriented provision of Material data
- ▶ Various standard interfaces available e.g. Certified SAP interface
- ▶ Support of mass change processes and project driven tasks
- ▶ Multilingual user interface and data
- ▶ Supporting classification according NCS, eOTD, eCI@ss, UNSPSC, ...
- ▶ Data export in various format

Customer benefits

- ▶ Better codification results
- ▶ Reduced (routine) workload
- ▶ Time savings due to standardized processes
- ▶ Increased productivity
- ▶ Earn the experience of 15 user countries and
- ▶ Over 12 years of successful ESG codification projects

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Questions ?



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With Acknowledgements to



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- [1] Steven Arnett
- [2] ECCMA
- [3] eCI@ss
- [4] PiLog
- [5] UniBw München



Defense Logistics Information Service
Cataloging in NATO Today
and the Vision for Tomorrow



Logistics Data & IT Solutions
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PiLog™
Data Quality Solutions



E C C M A
electronic commerce code management association



eCloss®
CLASSIFICATION AND PRODUCT DESCRIPTION

eCI@ss - International Standard
for classification and description
of products and services

Th. Einsporn / Tobias Basler
eCI@ss-Head office
18.10.2010, Cologne

Masterarbeit
Mapping und Matching zwischen
Produktklassifikationsstandards

Winter-Festgeber-Tätigkeit 2011

Leitung: Univ.-Prof. Dr.-Ing. Ingrid Isenhardt
Dipl.-Ing. Alexander Isenhardt


Vortragender: Univ.-M.Sc. Merin Muehleberg



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DIN EN ISO 9001
DIN EN ISO 27001




Contractor for Bundeswehr
Aircraft Systems & Equipment

EASA Part 21J and EASA Part 21G
Approval

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Codification supports technology transfer across industries with high quality data




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Aviation
Vetronic Systems

Naval Systems
IT & Communication

Logistics
Automotive

Telecommunications
Industrial Goods & Commercial Vehicles



BUSINESS AREAS
Transfer of technologies, methods and processes

SERVICE PORTFOLIO

12%	35%	17%	11%	5%	17%	3%
Consulting	Electronic system development	IT system development	Logistics	Training	Lifecycle services	IT services

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eCl@ss Members 

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The internationale eCl@ss association presently 105 members 



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