DEFENSE LOGISTICS AGENCY

AMERICA'S COMBAT LOGISTICS SUPPORT AGENCY

The NATO Codification System: Improving Data Quality through ISO Standards 22745 and 8000

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Overview

- The Defense Logistics Information Service (DLIS)
- The NATO Codification System (NCS)
- Basics of ISO standards 22745 and 8000
- Implementation of ISO standards 22745 and 8000
- Summary
- Useful international Web sites



The Defense Logistics Information Service





DLIS

 Mission: To provide interoperable, integrated, quality logistics data, and enterprise IT solutions for joint warfighters, the Military Services, the Defense Department, other Federal agencies and international partners in order to optimize the effectiveness and efficiency of the DOD Supply Chain.



Our Customers



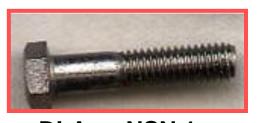


The NATO Codification System





Why the NCS Was Created

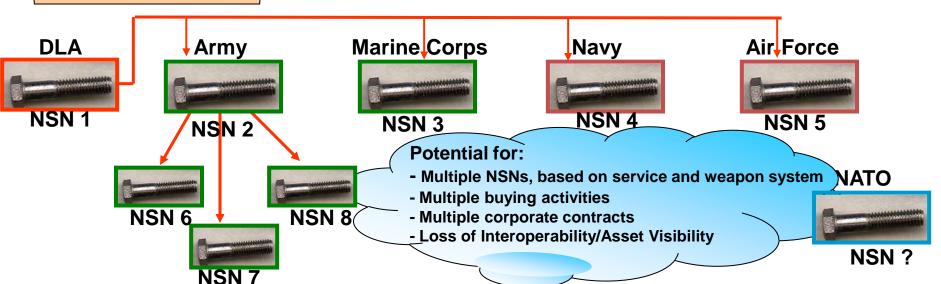




ONE ITEM OF SUPPLY
SINGLE MANAGER
SINGLE NSN

Each military service uses their own logistics "language"

In The Days of WWII



7



NCS History







DESERT

STORM



PFP 1991

1978







1956 **STANAG 3151**

STANAG 3150 1954

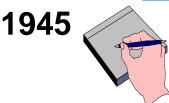


NATO

1952 PL436 CODIFICATION SYSTEM

PL152 SUPPLY CLASSIFICATION 1949







What Is The Purpose Of NATO Codification?

- To establish a common supply language throughout all logistic operations
- To enable interoperability
- To optimize resource management by minimizing duplication in inventories

Cataloging = Codification



What Is Codified?

- Generally, military items which are repetitively used, stocked, stored, issued, ordered and procured
- National rules vary in establishing the exact criteria and range of coverage of items
- Some nations limit national codification to defense equipment items, other include selected civil items

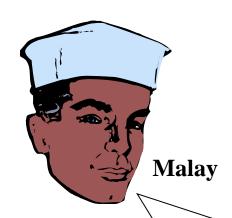


Language Independence

- NATO codification facilitates communication by overcoming the language barrier:
 - All participants use the same 'language of supply'
 - All aspects of the item identification and description can be stored and exchanged in an encoded format
- NATO codification provides a common language for national and NATO Logistics



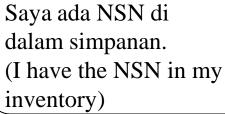
How Many Languages Are Spoken Here?



Help, I need NSN 4920-00-987-8835

English

Nie mam w zasobach tego NSN-a (I do not have this NSN in stock)





Bulgarian



Estonian



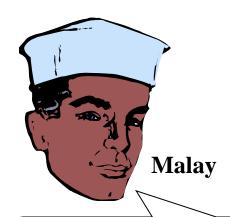
Az ochakvam tazi nomenulatura skozo (I don't have your NSN but can order it)

Peaks saabuma varsti (I expect this item soon)



How Many Languages Are Spoken Here?

Answer - 6



Help, I need NSN 4920-00-987-8835

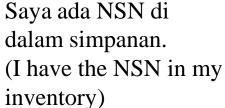
English

have th

Nie mam w zasobach tego NSN-a (I do not have this NSN in stock)



Estonian





Bulgarian

Az ochakvam tazi nomenulatura skozo (I don't have your NSN but can order it)



Peaks saabuma varsti (I expect this item soon)



NSN Item Description: SCREW, MACHINE

An externally threaded fastener whose threaded portion is of one nominal

diameter, No 0 (0.060 in./1.5 mm) or larger, designed to be held or driven

with either a wrench or an inserted driver or both (excluding internal socket or internal multiple spline types), in sizes below No. 10 (0.190 in./5 mm). No. 10 and larger sizes must have a head designed for any type

inserted driver (excluding internal socket or internal multiple spline types), but may also be designed for external wrenching. A locking feature

may be incorporated in the design of the head or threads. Excludes BOLT,

CLEVIS; BOLT, EXTERNALLY RELIEVED BODY; SCREW,

EXTERNALLY RELIEVED BODY; and

SCREW, ASSEMBLED WASHER. See also, SCREW, INSTRUMENT;

BOLT, MACHINE; BOLT,

INTERNAL WRENCHING; and SCREW, CAP SOCKET HEAD.

Information:

AASK: Head Style

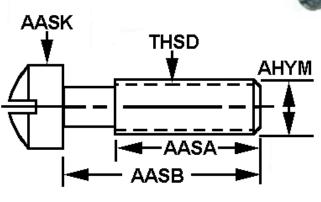
THSD: Thread Series Designator

AHYM: Nominal Thread Diameter

AASA: Thread Length

AASB: Fastener Length







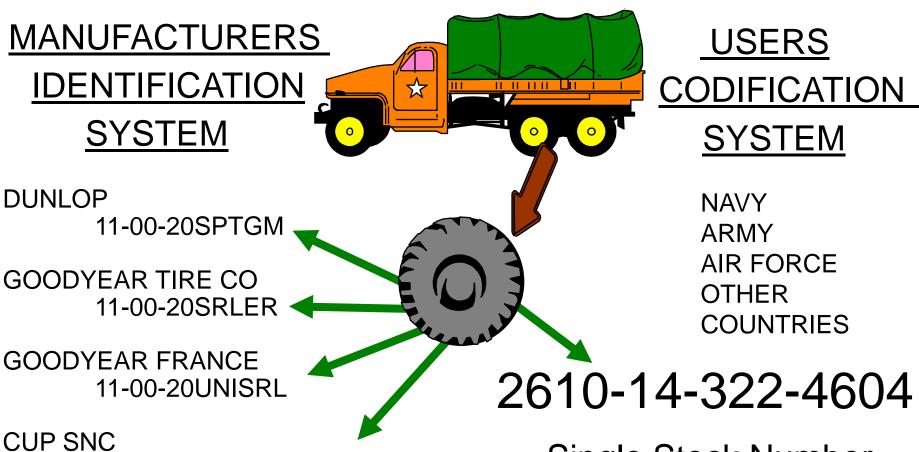
What Is A NATO Stock Number?

- NATO Stock Numbers represent item of supply concepts rather than an item of production
- An item of supply concept represents a cluster of characteristics related to form, fit, and function
- Many items of production may fit a single item of supply concept





NATO Stock Number (NSN)



1100R20GSRT4-16PR

Single Stock Number



Data Associated with NSNs



The NSN – more than identification

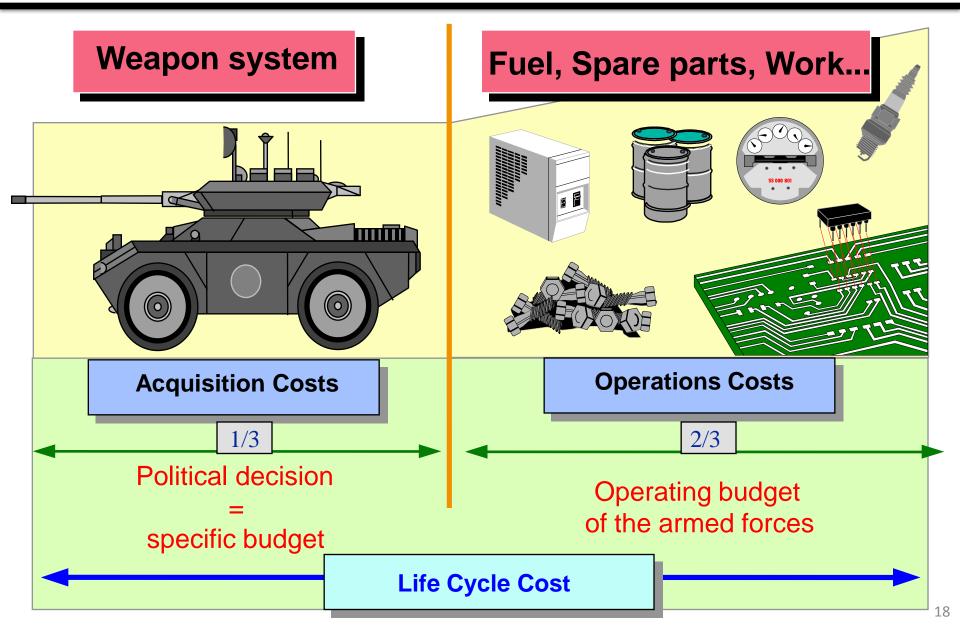
Managing items over the life cycle

- Data Sharing
- Connectivity
- Standards

Sum of all its parts



The Costs of A Weapon System





Multinational Systems Development





Source: Airbus Military



Benefits of the NCS

Operational Benefits

- Having a standard language of supply promotes inventory reduction and prevents item duplication
- Standardization of material leads to faster procurement and increased readiness

International Benefits

- Interoperability among the 60 nations that officially use the NCS
- The NCS can be used in many languages because it is based on numeric codes that link to 19 different languages



Benefits of the NCS

Economic Benefits

- Inventory rationalization means fewer items need to be procured
- On new systems, 25-50% of spare parts already have NSNs assigned
- Consolidation of orders leads to lower prices
- Multiple part numbers on NSNs promotes competition among suppliers

Commercial Benefits

- The NCS allows countries to make the products of its companies visible throughout the NCS user community
- AC/135 is working with industry to develop a common language of supply through ISO standards 22745 and 8000

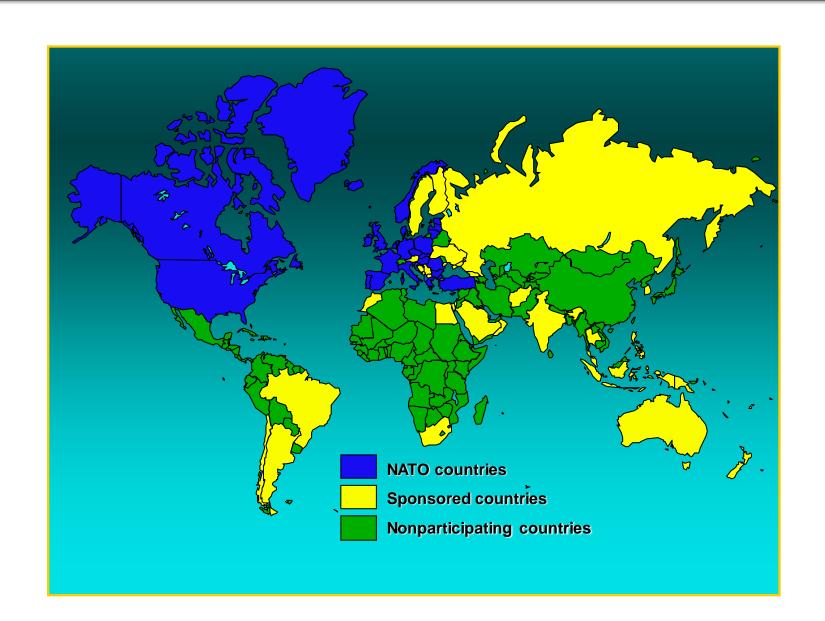


NSN Statistics

- About 17 million NATO Stock Numbers have been assigned
 - 34 million reference numbers have been registered on these NSNs
 - 2 million manufacturers and other organizations are registered
 - 10 million NSNs with characteristics data display
- These NSNs contain more than 26 million user registrations



NATO Codification System Map





Basics of ISO Standards 22745 and 8000





Aims and Objectives

- DLIS and AC/135 undertook the partnership with ISO and other standards organizations for the following reasons:
 - To automate the codification process
 - To improve the quality and availability of data
 - To help align the NCS with international standards
 - To increase cooperation with industry

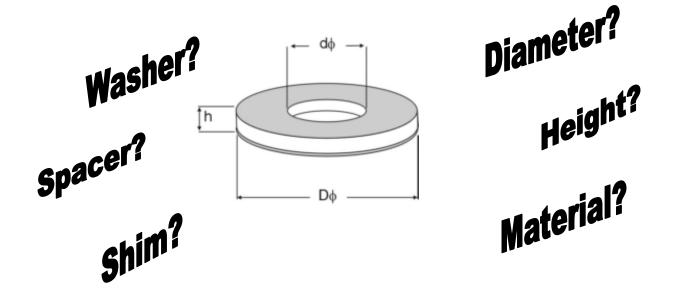






Industry's Interest

 Develop a common language for naming and describing products and services for industry



Adopt Government's Best Practices



International Standards

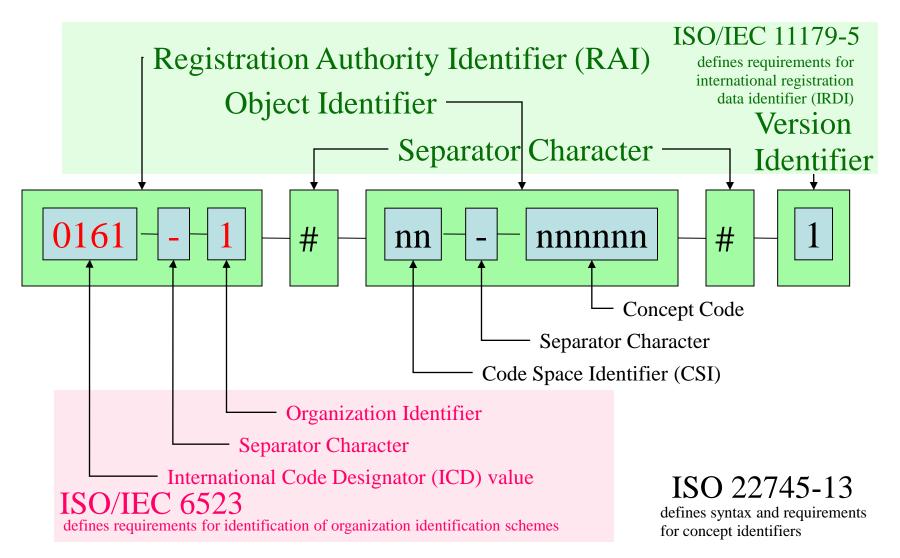
- ISO 22745 is a standard for master data based on the NATO Codification System (NCS) but designed for industry and incorporating a modern data architecture
- ISO 8000 is a standard for measuring and certifying data quality
- ISO 22745 and 8000 are managed by ISO Technical Committee 184/Subcommittee 4 (Industrial Data)







ISO 22745 Concept Identifier





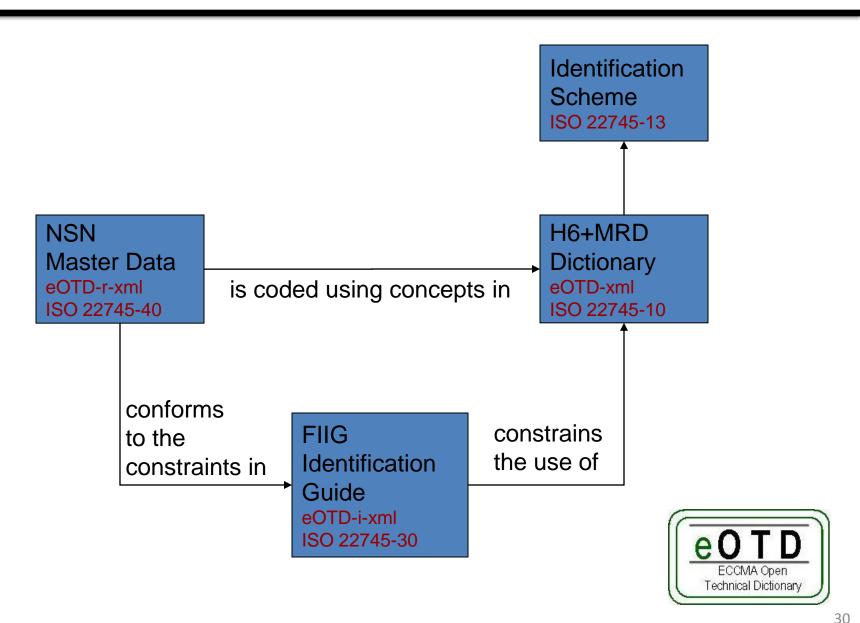
Examples of ISO 22745 Concept Types

- 01 Class
 - machine bolt
 - self-aligning plain bearing
- 02 Property
 - thread series designator
 - thread diameter
- 03 Feature
 - flange
 - inner liner
 - outer ring
 - second hole
- 04 Representation
 - string
 - decimal measure
 - rational measure

- 05 Unit of Measure
 - degree
 - radian
 - kilogram
 - newton per square millimeter
 - bolt
- 06 Qualifier of Measure
 - nominal
 - minimum
 - maximum
- 07 Controlled Property Value
 - Monday
 - Tuesday
 - iron
- 08 Currency
 - US Dollar
 - Euro



ISO 22745 Architecture



Common Terminology = Common Mapping

Machine Bolt; Product Number: 3225020037; Nominal thread diameter:

1.0 inches; Width across flats: 1.450 inches; Width across corners:

1.653 inches; Head height: 0.591 inches; Count per pack: 10; Pack





	Property 1D	value	measure 1L
016	1-1-02-046898	0161-1-07-014684	
016	1-1-02-027375	3225020037	
016	1-1-02-023822	1.0	0161-1-05-000798
0161	1-1-02-010200	1.450	0161-1-05-000798
016	1-1-02-010196	1.653	0161-1-05-000798
016	1-1-02-004968	0.591	0161-1-05-000798
016	1-1-02-027376	10	

0161-1-02-027378 0.80

0.80





0161-1-02-010200

Property term

eOTD CLASS NAME
PRODUCT NUMBER
NOMINAL THREAD DIAMETER
WIDTH ACROSS FLATS
WIDTH ACROSS CORNERS
HEAD HEIGHT
COUNT PER PACK
PACK PRICE

Value Measure term BOLT: MECHANICAL

0161-1-08-000168

US DOLLAR

3225020037 1.0 INCHES 1.450 INCHES 1.653 INCHES 0.591 INCHES



```
€ C:\Documents and Settings\Smith1631\Local Settings\Temporary Internet Files\Content.1E5\Q5AN278 - Microsoft Internet Explorer p.
   <?xml version="1.0" encoding="UTF-8" standalone="yes" ?>
   <!-- catalogue for NIIN: 995430658, INC:00248 generated by ISIS, United Kingdom based on catalogue.xsd v0.3
 - <ns5:catalogue xmlns="urn:x-eotd:xml-schema:data-type" xmlns:ns2="urn:x-eotd:xml-schema:identification-guide" xmlns:ns3="urn</p>
    xmlns:ns4="urn:x-eotd:xml-schema:basic" xmlns:ns5="urn:x-eotd:xml-schema:catalogue" xmlns:ns6="urn:x-eotd:xml-schema:qu
    schema:identifier">
   - <ns5:content>
      <!-- FUSE, CARTRIDGE (INC:00248)
    - <ns5:item class-ref="0161-1#01-017794#1">
        <ns5:reference reference-number="401-013-008" organization-ref="0161-1#OG-0K2598#1" />
        <ns5:reference reference-number="401-013-008" organization-ref="0161-1#OG-0K1020#1" />
        <ns5:reference reference-number="A525-88-1009937" organization-ref="0161-1#OG-0KD264#1" />
        <ns5;reference reference-number="CC-234010-22" organization-ref="0161-1#OG-0T4183#1" />
        <ns5:reference reference-number="265-0821" organization-ref="0161-1#OG-0K2504#1" />
        <ns5:reference reference-number="M7000E-A/KED/2" organization-ref="0161-1#OG-0C3453#1" />
        <ns5:reference reference-number="922415A" organization-ref="0161-1#0G-0K0215#1" />
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        <ns5:reference reference-number="S500-3.15A" organization-ref="0161-1#OG-0K0647#1" />
        <ns5:reference reference-number="TDA13-3.15" organization-ref="0161-1#OG-0K0647#1" />
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        <ns5;reference reference-number="100244-9000-219" organization-ref="0161-1#00-0K1806#1" /s</p>
        <ns5:reference refe</p>
                                            Manufacturers and suppliers reference data
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        <ns5:reference reference-number="L1427B315A" organization-ref="0161-1#OG-0K7999#1" />
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        <ns5:reference reference-number="722-94/1" organization-ref="0161-1#OG-0KA753#1" />
```



Value for Industry

ACW Common Coding



One Common Anglo Number

Standardised Long Description:

Tire: Pneumatic, Vehicular: Service Type for Which Designed: Loader Tire Rim Nominal Diameter: 25' Tire Width: 445mm Aspect Ratio:

0.95 Tire Ply Arrangement: Radial Ply

Rating: 2* Tire & Rim Association Number: E3 Tread Material: Standard Tire Air Retention Method: Tubeless Tire Load Index and Speed

Symbol: NA Tread Pattern: VHB TKPH

Rating: 80

Standardised Short Description:

Tire Pneumatic: Loader 25' 445mm 0.95 2*







"Boeing currently buys 200 different kinds of safety glasses and 80 different shades of white paper. The defense and commercial aircraft divisions each negotiate for their own aluminum and titanium. Why can't we buy two or three kinds of safety glasses? Why can't we have standard part numbers that go across the enterprise?"

James F. Albaugh, CEO Boeing Integrated Defense Systems, Business Week March 13, 2006





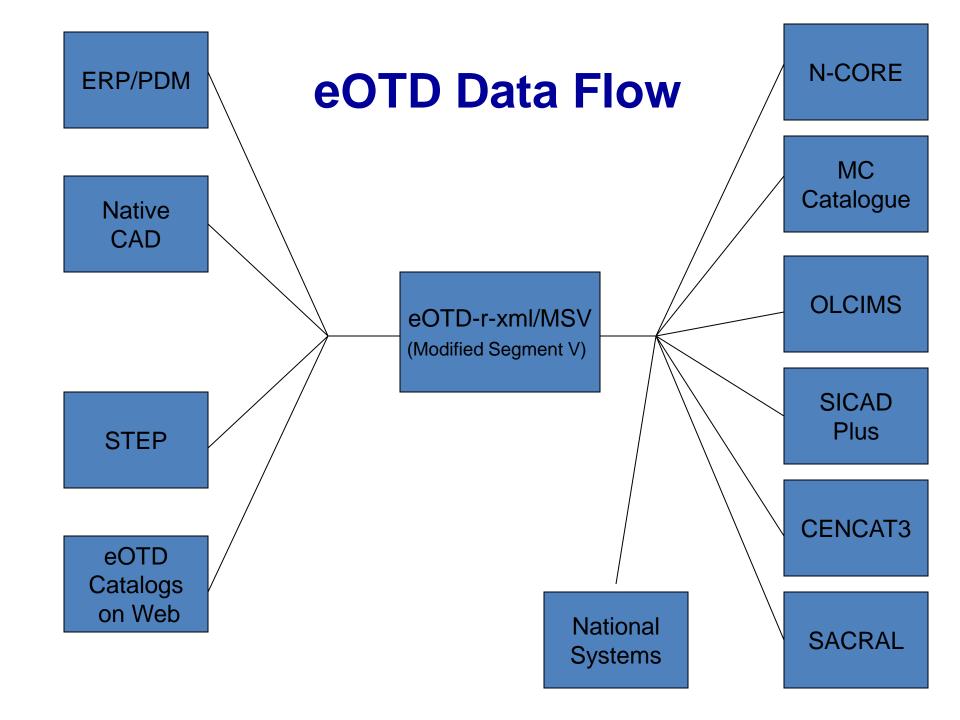
Phantom

The eOTD is a foundation for design collaboration and industry standards.

ISO 22745 and the eOTD are the foundational enablers for the breakthrough our industry needs in the next generation of direct, accurate, and effective collaboration across the supply chain at meaningful and granular levels of data exchange never before imagined.

Alton Sanders
Senior Manager,
IDS Engineering Standards Control Function
PW Knowledge and Reuse Management (KARMA)





Transformation Through Automation

Before

- lack of clarity on data requirements
- disparate data format
- disparate data content
- disparate metadata
- potentially subjective human judgment
- operate as an additional process

After

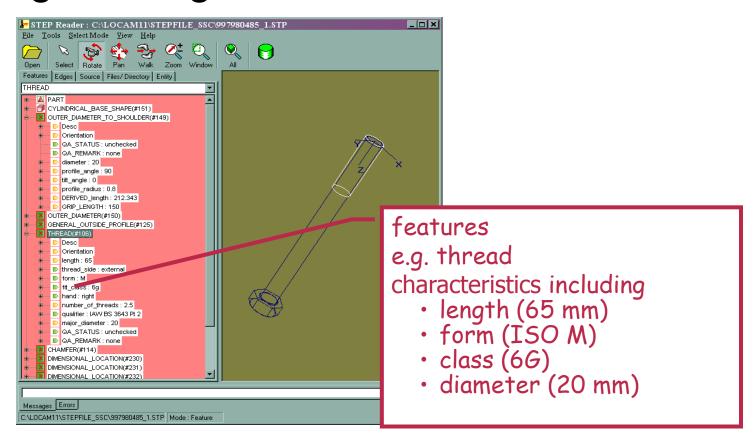
- application processable data requirement statements
- consistently mapped metadata
- standard characteristic data exchange format

impact: faster, better, cheaper



ISO 22745: Automation of Cataloging

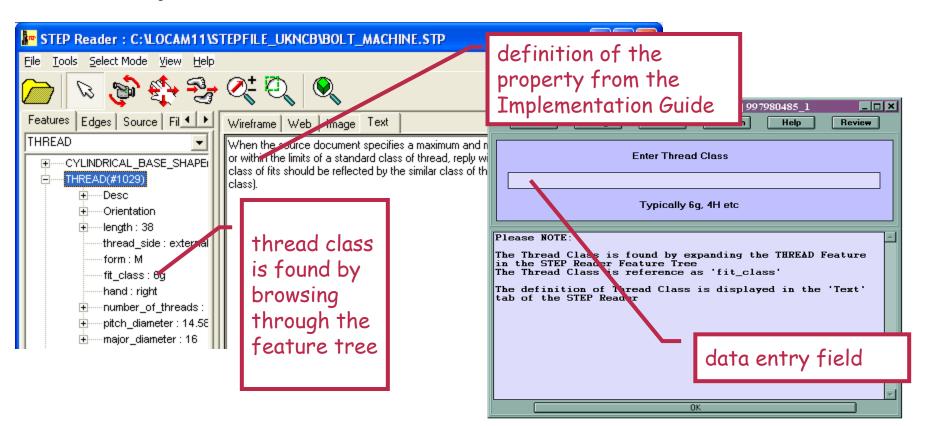
Mapping Catalog Data from Source Data





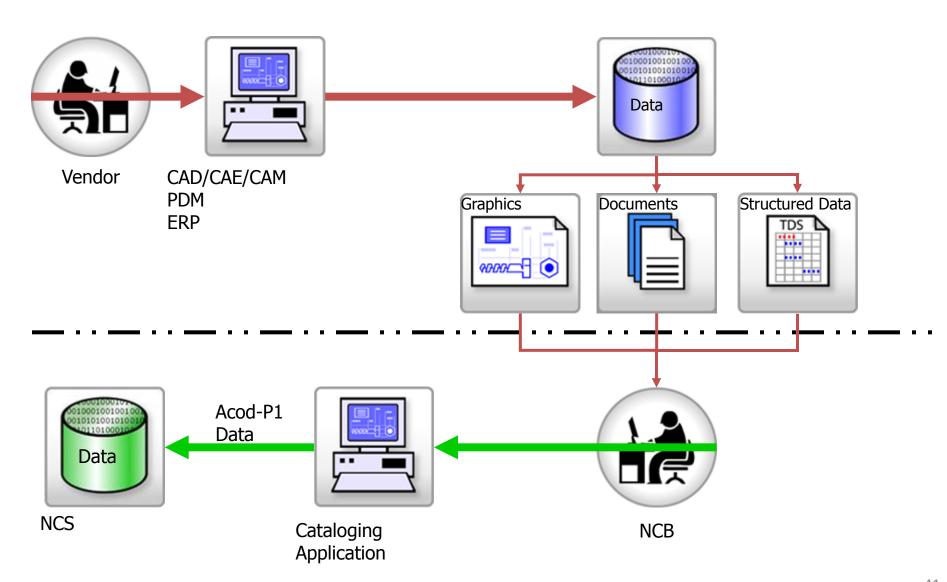
ISO 22745: Automation of Cataloging

Create data one time and use throughout life cycle



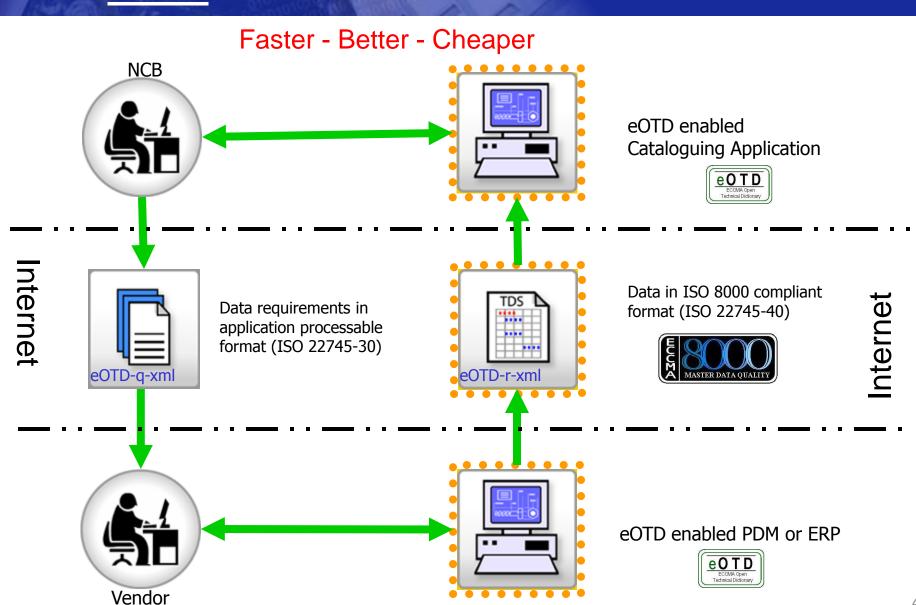


NATO Cataloging at Source Project as is





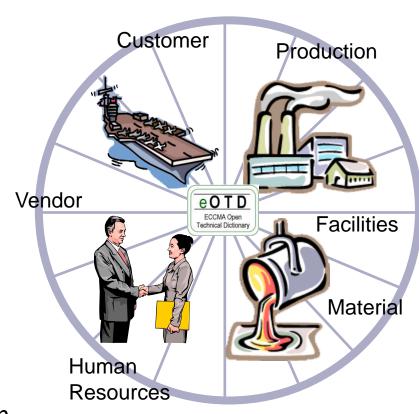
NATO cataloging at source project to be





Common Concept Encoding

- Across the supply chains
- ERP masters: vendor/customer/material/service
- Manufacturing/production
 CAD/CAM/CAE/PDM
- Facilities/raw materials
- Human Resources
- Data life cycle management: from design through disposal



Common metadata mapping across applications



Benefits of ISO 22745 to Government

- Opportunities for improvement of NATO/DLIS system through increased industry participation
- Promotes NCS approach as an ISO standard
- Faster access to better industrial data

Goal: Electronic transfer of characteristic data from our suppliers and manufacturers to NCBs



ISO 8000: A Standard for Data Quality

- ISO 8000 incorporates all the key elements of data quality:
 - Syntax
 - Provenance
 - Completion
 - Accuracy
 - Certification







Data Quality

Problems Due to Poor Data Quality

- Extra time to reconcile data
- Loss of credibility in a system
- Extra costs
- Customer dissatisfaction
- Delay in deploying a new system
- Lost revenue
- Compliance problems

Sources of Data Quality Problems

- Data entry by employees
- Changes to root/source systems



- Data migration or conversion projects
- Mixed expectations by users
- External data
- System errors
- Data entry by customers



Parts of ISO 8000 Standard

Part 1: Overview, principles and general

requirements

Part 2: Terminology

Part 100: Master data: Overview

Part 110: Master data: Exchange of characteristic data:

Syntax, semantic encoding, and conformance

to data specification

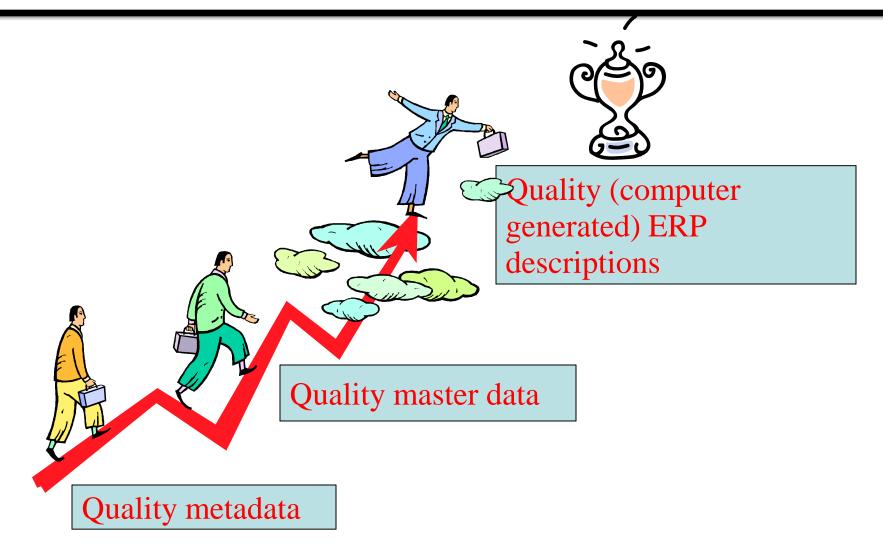
Part 120: Master data: Provenance

Part 130: Master data: Accuracy

Part 140: Master data: Completeness



The Steps to Quality ERP Descriptions





ISO 8000-110 Master Data Syntax and Encoding

Providing the data necessary for the <u>safe and efficient</u> operation of plant, and equipment is a legal requirement in most countries

The contractor, sub-contractor or supplier shall, <u>as and when requested</u> to do so, supply technical data in electronic format on any of the items covered in this contract as follows:

- The data shall be ISO 8000-110:2008 compliant.
- The data shall comply with registered ISO 22745-30 compliant Identification Guides.
- The data shall be encoded using concept identifiers from an ISO 22745 compliant open technical dictionary that supports free resolution to concept definitions.
- The data shall be provided in an ISO 22745-40 compliant Extensible Markup Language (xml) format.



ISO 8000: A Data Provider's Perspective

Data providers recognize that:

- data integration is one of the keys to a long term relationship
- the ability to provide their customers with quality data is a significant differentiating factor.
- There is growing resistance to "data lock-in"

Data providers are:

- looking to increase their visibility and understand that the best way to do this is to improve the quality of their data.
- looking for a Standard that they can use to identify the quality of their data.





Data Quality

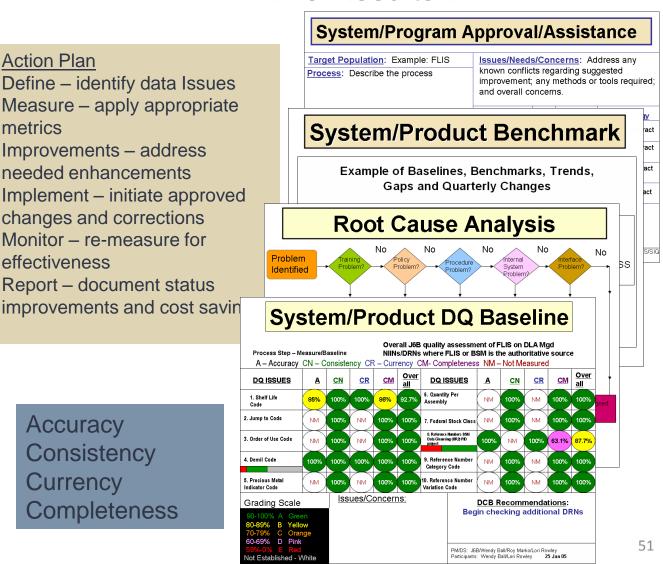
The Process ...



Technology 90-100% Green 80-89% Yellow 70-79% Orange 60-69% Pink 59%-0% Red NM Not Measured White

Accuracy Consistency Currency Completeness

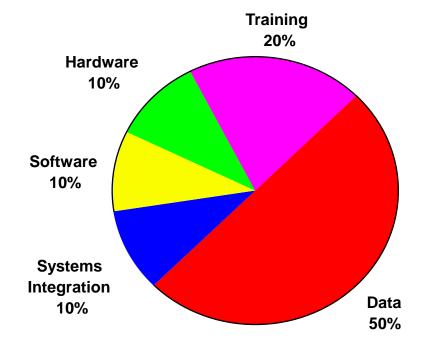
The Results ...





What Does an Information System Cost?





Hardware: The cost of additional infrastructure required for the project.

Software: The cost of licenses for the software used, or the cost of software developed.

Systems Integration: Cost of interfaces between applications in a system. **Data:** The business cost of creating the data to configure and use a system.

Training: Cost of training and the 'cost' of getting accustomed to a new system.



YOUR POINTING AT IT WON'T HELP-THE COMPUTER RECORDS SHOWS NONE IN STOCK.



ISO 22745 = Accurate and Precise Data

ISO 22745/8000

states that for data to be of quality, it must have a meta data property (which has an accurate definition) and a value which is measurable. These property value pairs form the cornerstone of high quality data:

10.50 😣

Overall length: 10.50mm

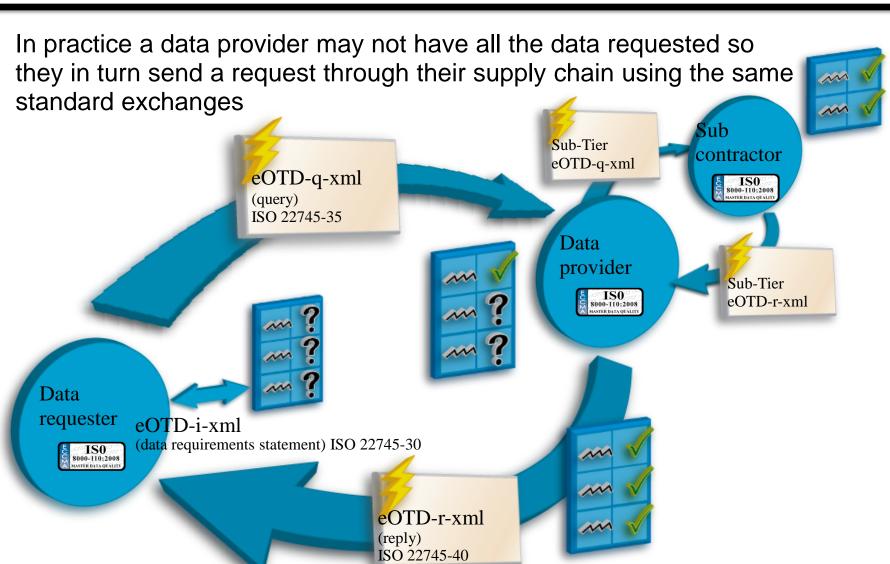
ISO 22745-30 EOTD i-XML = A list of required properties

ISO 22745-35 EOTD q-XML = The transaction of those **properties** between two entities.

ISO 22745-40 EOTD r-XML = The returned transaction with **values** completed by the master data manager

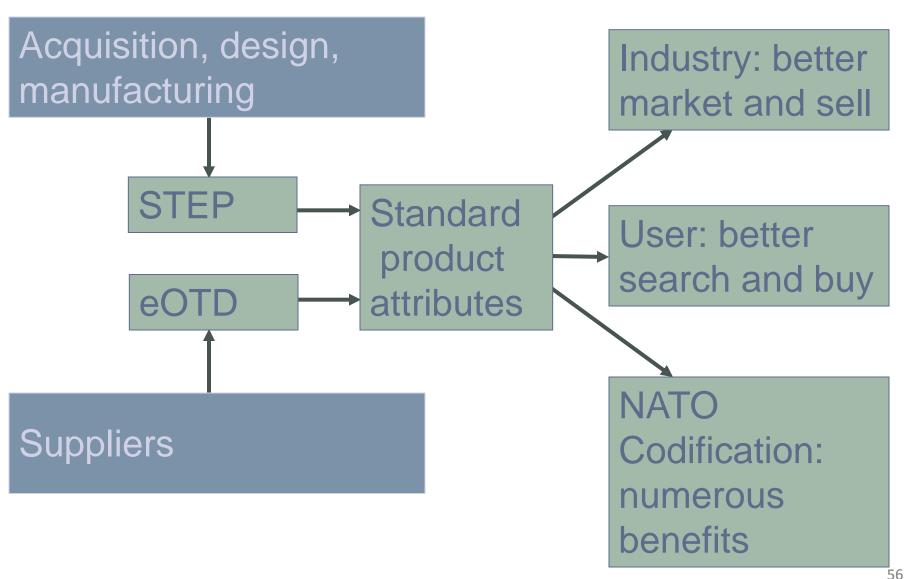


Automating the Data Supply Chain





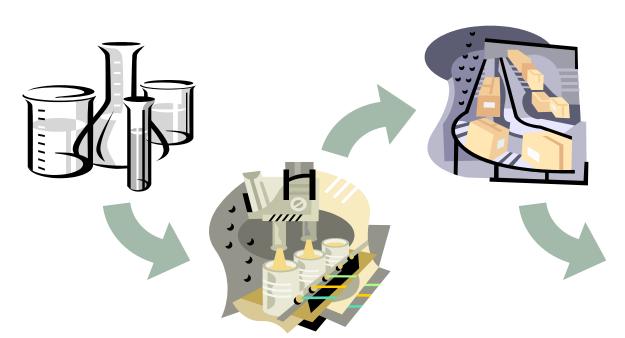
2020: A New World





2020: A New World

 The ultimate goal has been met: to provide a standard means of describing product data through the life cycle of a product – a shared resource for all







Implementation of ISO Standards 22745 and 8000



Smart Step Codification Phase 3

AC/135 have commissioned a Phase III of the SSC project

Phase I – Proved that STEP files could be used to generate codification records.

Phase II – Used SSC and ISO's 22745 & 8000 to create 100 Item of Supply Concepts for ROSOMAK.

Phase III – Will look to continue this work and develop true IT based automated data exchanges between Defence and Industry. A detailed Cost Benefits Analysis will also be produced.





The Task

To take a medium sized platform with mature enough data to be codified which is stored in an electronic Product Data Management (PDM System).

Using ISO 8000 exchange methods, create a fully codified platform direct from the PDM.

Return a copy of that data to the supplier in ISO 22745 format including the NSN as a completed field.

The successful completion of the project will result in demonstrable improvements in quality and time in the completion of a codification task and provide information on potential whole life cost savings





TERRIER is a new generation Combat Engineering Vehicle (CEV)

- Used for Early entry
- Used for Combat support
- Used for Post conflict roles







TERRIER® Capability

- TERRIER Uses next generation Drive by Wire electronics
- Key points from TERRIER specification:
 - 2 man crew
 - 31.5 tonnes
 - 700hp engine
 - 70kph top speed
 - 5 tonne clamshell bucket







TERRIER® Capability

- Key points from TERRIER specification:
 - 2.5 tonne excavator arm
 - Thermal Imaging and low light cameras
 - Capable of being remotely controlled
 - 10 tonne integrated winch system
 - General Purpose Machine Gun
 - Scatterable Mine Clearance Device







Counter Mobility / Survivability

High capacity bucket – 2.8 m³ Excavator arm – 0.4 m³



Infantry and vehicle protective positions

Deployed Force Infrastructure

Host Nation Infrastructure





The tale of the tape

BETTER - Current NATO Average for the creation of Type 1 records is approximately 16%.

Smart Step Codification Type 1 Creation = 60%

FASTER – UK NCB Average for the allocation of an NSN on receipt of the Source Data = approximately 50 minutes.

Smart Step Codification = 10 Minutes





So what does that mean in financial terms to the supplier?

389 Items for codification so far

129 Items screened out which is 33%

BAES will put forward approximately 2000 items for Terrier by project end.

That is a cost of approximately £44,000 in hard charging for codification

33% of £44,000 is £14,520 which would be the estimated savings on codification costs.

BAES Don't have a classification system





So what does that mean in financial terms to the supplier?

IF a supplier was to place codification at the design stage and be able to accept the automated import of an R-XML File:

TERRIER had 129 Items Screened out as already existing in ISIS which UK NCB produced R-XML files which BAES GCS imported into the ISO 22745 Module they had access to.

It costs BAES GCS £3000 to introduce an item in to their catalogue

In accordance with the Shell UK commissioned survey 50% of those costs are for data.

 $129 \times £1500 = £193,500.00$





So what does that mean in financial terms to the supplier?

The potential to BAES GCS is far greater than that as UK NCB can provide data in r-XML format for 19,000 items that can be automatically loaded into any classification system they choose with XML capabilities. This data will be in ISO 22745 format and in accordance with ISO 8000 Pt 110.

If, we can get codification introduced at the design of a platform, before the engineers start to create properties and values:

The potential is there to save hundreds of thousands of pounds





The Biggest Challenge

BAES GCS Has no classification system!

This means that at present they have no supporting data electronically that can be used for codification.

For this project it means a work around by giving BAES GCS access to the suppliers modules available from both ESG and AURA.

For BAES it shows why they would be so interested in taking part in this project.





The Cost of not codifying!

James Beer is the project manager at BAES GCS responsible for the introduction of a classification system, why?

He provided the following figures:

Cost to introduce an item into their Product Data Management Tool: £3000.

Average number of duplicates per item found in their PDM Tool: 10

Each item has an un-neccesary support cost of on average: £27,000

BAES GCS Newcastle has approximately 19,000 items registerd against its NCAGE currently.





Benefits & Barriers

Benefits already apparent

The Data the supplier has access to is far greater than what is traditionally sent to NCBs.

The Supplier is in a better position to make judgement calls on the item.

Barriers still in place

It was worrying that the supplier did not have a readily identifiable and accessible repository for their data.

The willingness of commercial companies like BAES to allow 'plug in software' into their systems is very limited.







Implementation of ISO 22745/8000

- Many companies are now in the business of building ISO 22745/8000 compliant catalogs.
 Some examples:
 - PiLog South Africa
 - Quadrem
 - ESG
 - AURA



Implementation of ISO 22745/8000

- Many organizations are have implemented ISO 22745/8000 compliant catalogs, are testing them, or having committed to adopting them:
 - ArcelorMittal
 - PHP Billiton
 - Severstal
 - Aramco
 - Anglo-American Inc.



Implementation of ISO 22745/8000

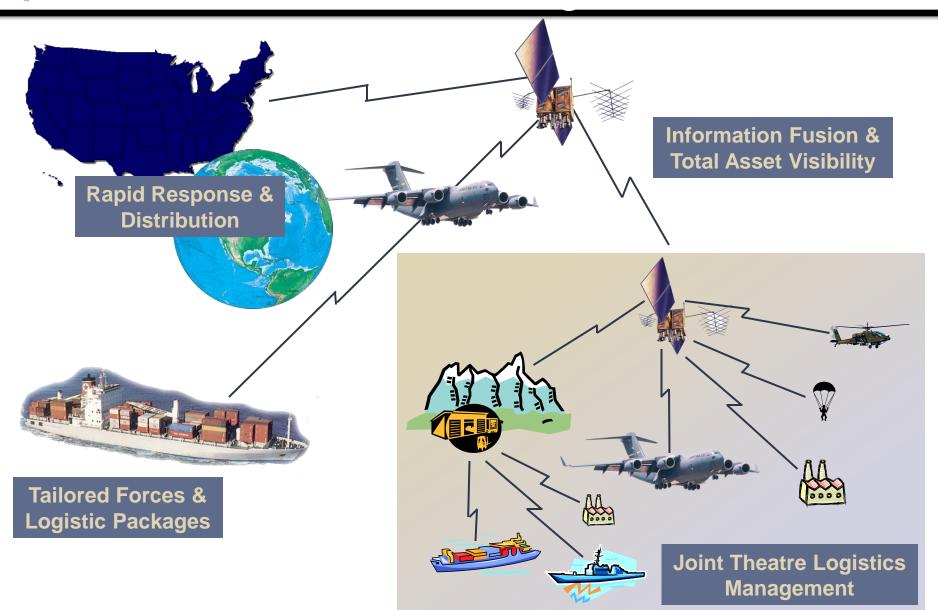
Many nations within the AC/135 community are running or planning to run pilot projects to test electronic data exchange between suppliers and government offices using 22745/8000, including Belgium, Czech Republic, Finland, New Zealand, Norway, Poland, Russia, Slovakia, United Kingdom, and the United States







Netcentric Logistics



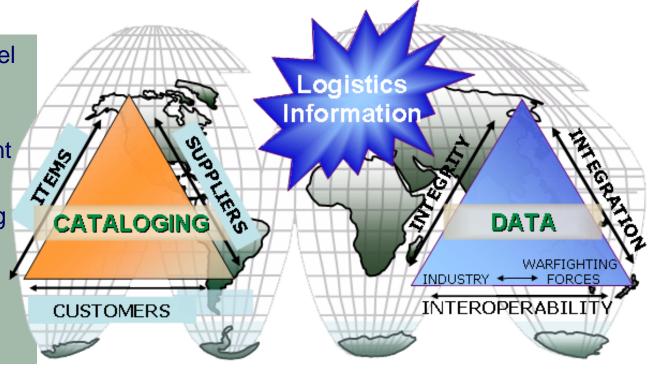


Data is the DNA





- Acquisition
- Financial management
- Hazardous material
- Freight and packaging
- Maintenance
- Sustainability
- Disposal
- Demilitarization





NSN

UID

RFID



Summary

- The NATO Codification System is an international standard for exchange of catalog data in government
- ISO 22745 is an e-catalog standard based on the NCS and ISO 8000 ensures the quality of the data
- ISO 22745 and 8000 are working in practice and poised for wide implementation around the world

Investment in ISO 22745 and 8000 = Strong Return on Investment



Useful International Web Site Addresses

- NATO CODIFICATION SYSTEM (NATO ALLIED COMMITTEE 135)
 - http://www.nato.int/structur/AC/135/welcome.htm
- NATO MAINTENANCE AND SUPPLY AGENCY (NAMSA)
 - http://www.namsa.nato.int/home/www.namsa_e.htm
- NATO MCRL
 - http://www.nato.int/structur/AC/135/nmcrl/nmcrl_e/index.htm
- NATO AMMUNITION DATA BASE (NADB)
 - http://www.namsa.nato.int/ammo/nadb_e.htm
- NATO HEADQUARTERS
 - http://www.nato.int
- PACIFIC AREA CATALOGING SYSTEM (PACS)
 - http://www.defence.gov.au/dmo/_jlc/pacs